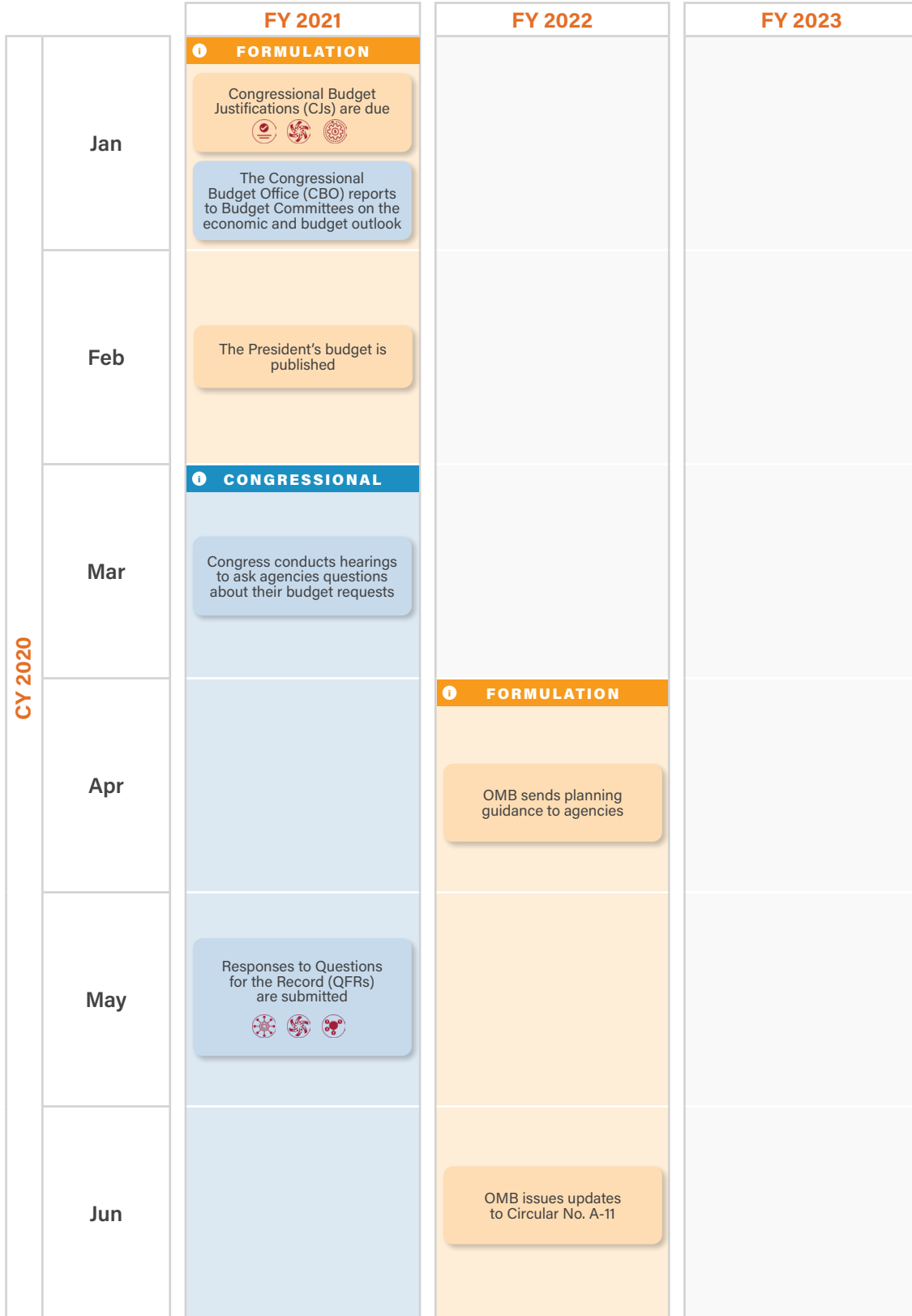# Federal Budget Process

TCG POSITIVELY DISTINCT

Formulation
- OMBJs
- CJs
- Passback
- Budget Published

Congressional
- QFRs
- Appropriation Passed
- Congressional Hearings

Execution
- Operating Plans
- Apportionment
- Allotments
- Obligations
- Warrants
- Reprogramming/ Transfers
- Budget Data Requests

FY 2021

CY 2020

FORMULATION

Jan

Congressional Budget Justifications (CJs) are due

The Congressional Budget Office (CBO) reports to Budget Committees on the economic and budget outlook

Feb

The President's budget is published

CONGRESSIONAL

Mar

Congress conducts hearings to ask agencies questions about their budget requests

Apr

May

Responses to Questions for the Record (QFRs) are submitted

Jun

FY 2022

FORMULATION

OMB sends planning guidance to agencies

OMB issues updates to Circular No. A-11

FY 2023

Federal Budget Process

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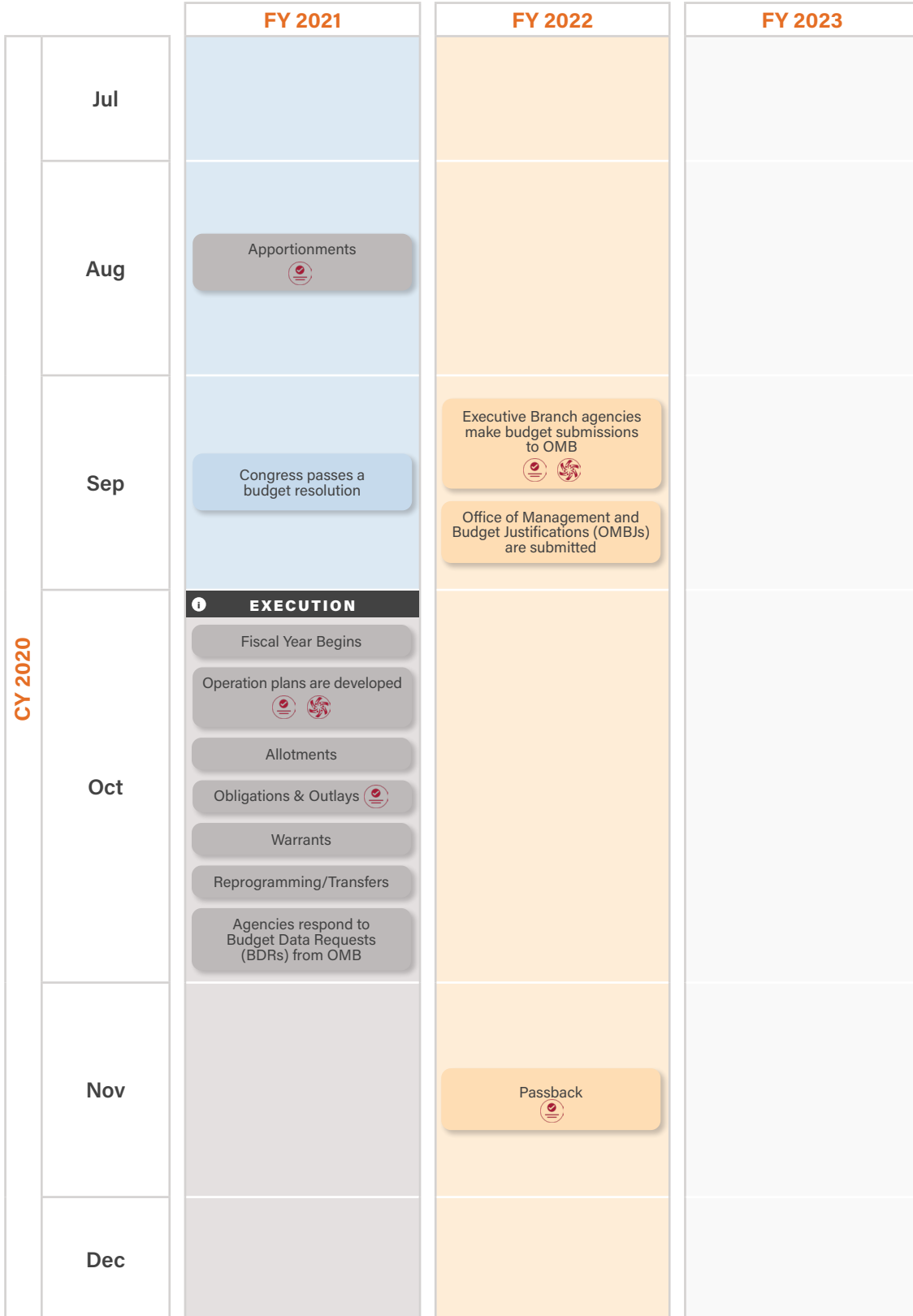- OMBJs
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CY 2020		FY 2021	FY 2022	FY 2023
	Jul			
	Aug	Apportionments		
	Sep	Congress passes a budget resolution	Executive Branch agencies make budget submissions to OMB / Office of Management and Budget Justifications (OMBJs) are submitted	
	Oct	**EXECUTION** / Fiscal Year Begins / Operation plans are developed / Allotments / Obligations & Outlays / Warrants / Reprogramming/Transfers / Agencies respond to Budget Data Requests (BDRs) from OMB		
	Nov		Passback	
	Dec			

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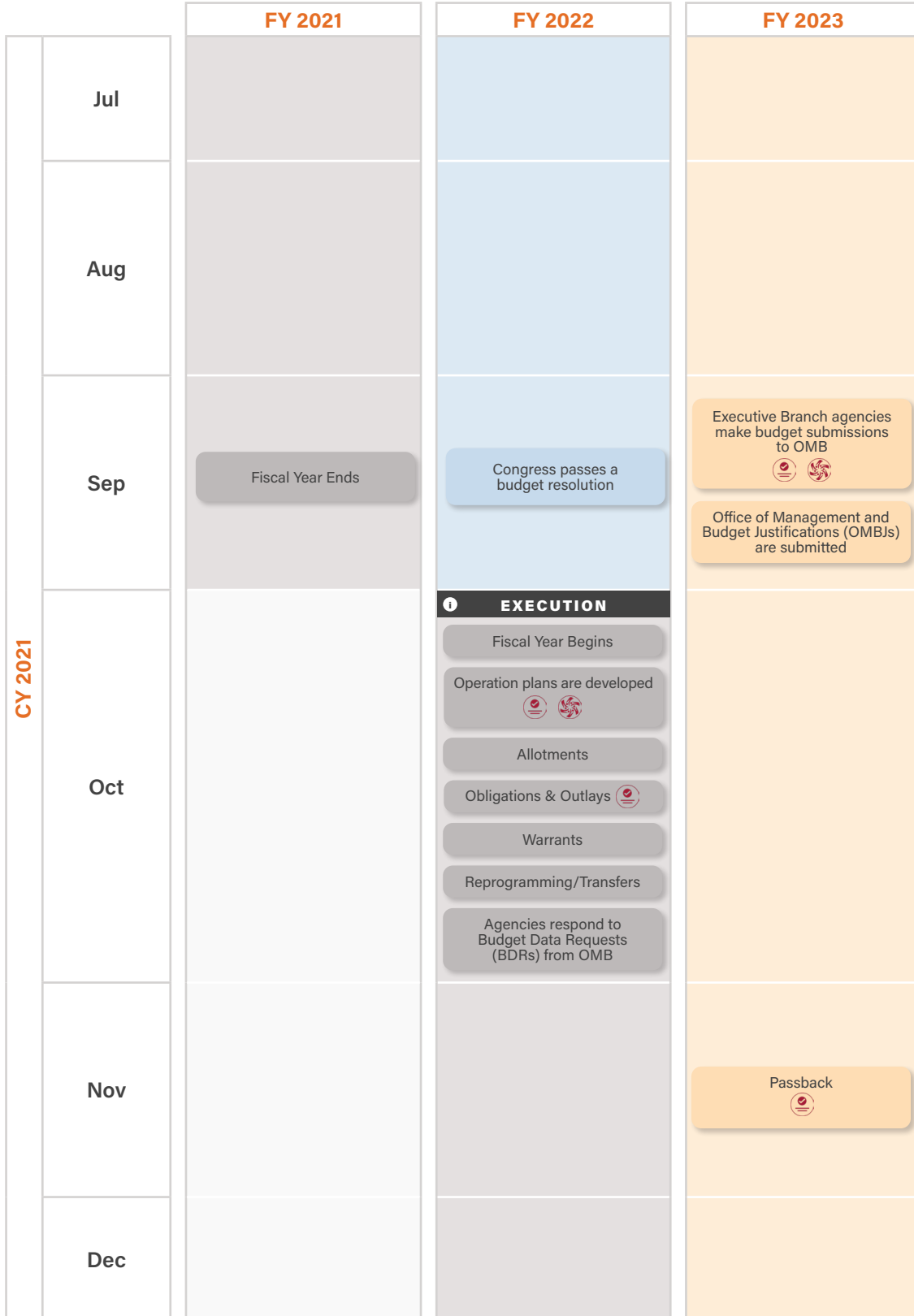**Execution**
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Jan		Congressional Budget Justifications (CJs) are due	
		The Congressional Budget Office (CBO) reports to Budget Committees on the economic and budget outlook	
Feb		The President's budget is published	
Mar		**ⓘ CONGRESSIONAL**	
		Congress conducts hearings to ask agencies questions about their budget requests	
Apr			**ⓘ FORMULATION**
			OMB sends planning guidance to agencies
May		Responses to Questions for the Record (QFRs) are submitted	
Jun			OMB issues updates to Circular No. A-11

CY 2021

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		FY 2021	FY 2022	FY 2023
CY 2021	Jul			
	Aug			
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	Dec			

![TCG logo - POSITIVELY DISTINCT]

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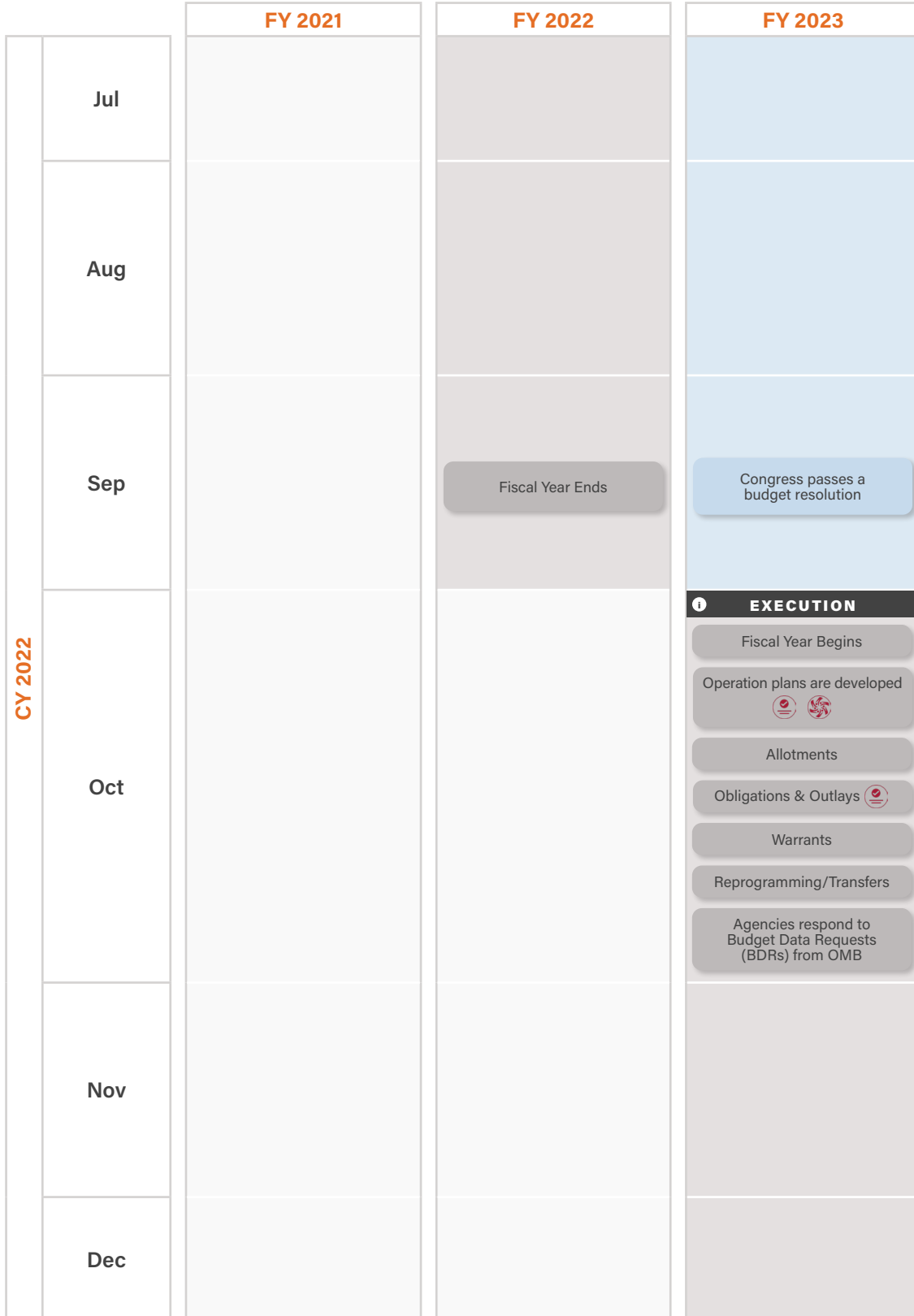- CJs
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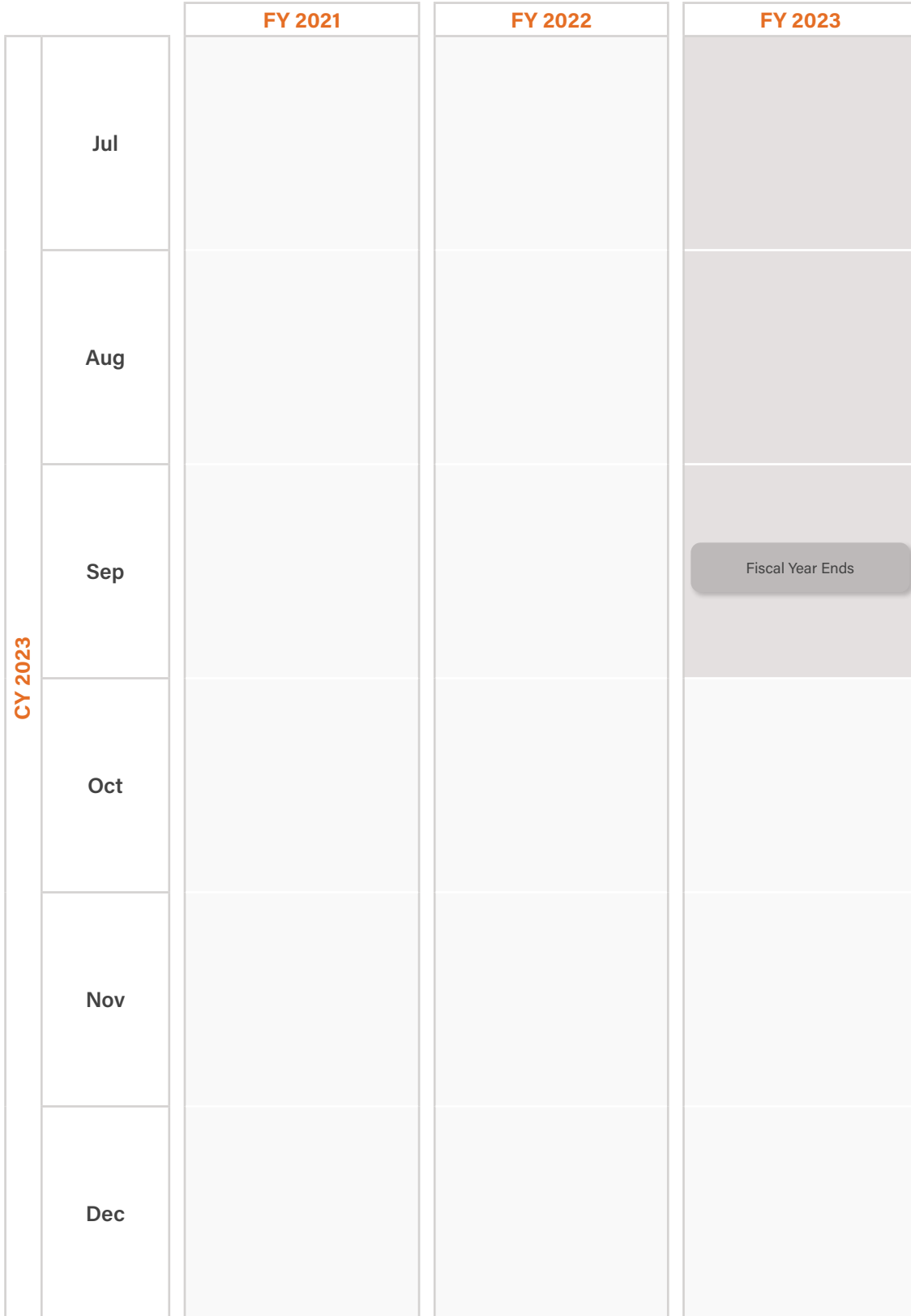**Formulation**
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CY 2023

Software:

BFEM
The Budget Formulation and Execution Manager (BFEM.gov) supports the strategic planning, formulation, and performance management of the federal budget. Initially designed as a tool for the Treasury to collect information from its various departments and sub-agencies, the application has been adopted by 15 other federal agencies to support the collection, submission, and management of their budget data.

MAX Collect:
MAX Collect manages large data sets and structures data collections through predefined workflows, while providing industry-leading publication capabilities. Agencies have conducted hundreds of data collection exercises using MAX Collect, eliminating redundant data entry and simplifying the data collection process.

MAX Community
Facilitates collaboration among agencies, contractors, and stakeholders such as non-Federal users, states, and local and tribal governments.

MAX JIRA Forms
A tool built on top of JIRA that allows for customization through JavaScript and building out custom forms.

Apportionment Manager
The Apportionment Manager automates and streamlines the apportionment process. Its features included a structured workflow, the ability to upload/download files, checkpoints, validation, revalidation, workflow notifications, submission services to the OMB Apportionment System, and signatory approvals.